

**Appendix E**  
**Strategic Risk Matrix**  
**September 2017**

Notes: Risk Tolerance Line - - - - -

The **greyed out cells** shows those areas where risk scores are considered to be relatively minor in nature.



			IMPACT				
			Insignificant	Low	Medium	High	Extreme
			1	2	3	4	5
LIKELIHOOD	Almost certain	5				3. Failure to meet Housing Need 13. Recruitment & Retention	10. Increase in cost of managing homelessness.
	Likely	4				5. Welfare Reform	
	Possible	3			2. Gypsy and Travellers and those not meeting new definition 6. Demands on services from an ageing population 7. Partnership working with Cambridgeshire County Council 14. Access to Primary Care in Growth Areas 12. Shared Services initiatives with other authorities	11. Business Improvement & Efficiency, Development Control Improvement, and Commercialisation Programmes 9. HRA Business Plan 25. Risk of Designation as Poorly Performing Planning Authority	4. Medium Term Financial Strategy
	Unlikely	2				1. Consultation and Engagement 16. Delivery of Devolution by Combined Authority	
	Rare	1					